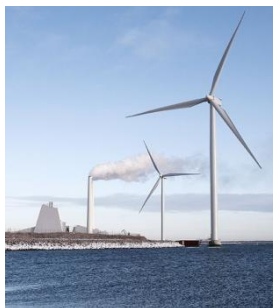


**DONG Energy Power
Engineering**

2010

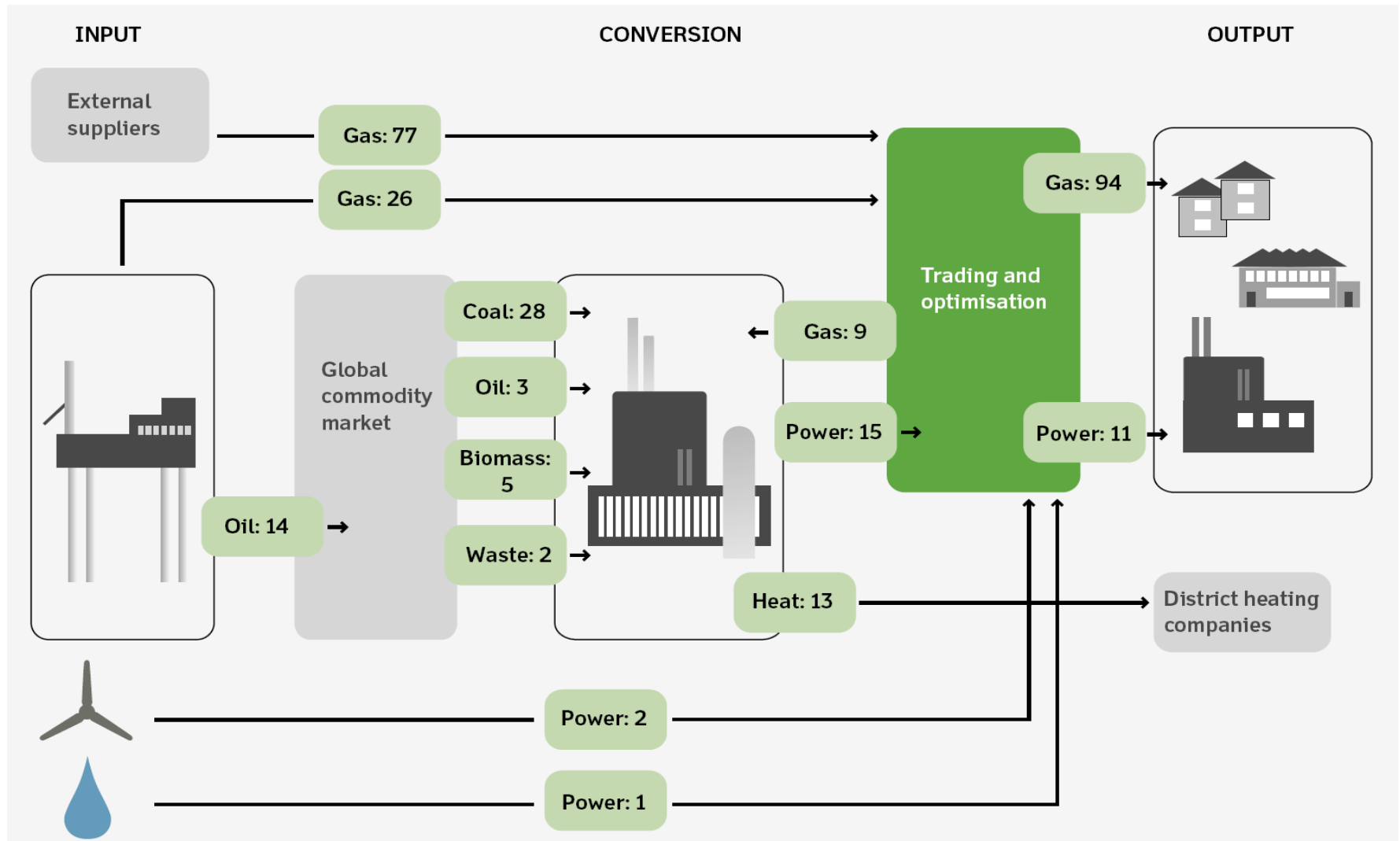


DONG Energy at a glance



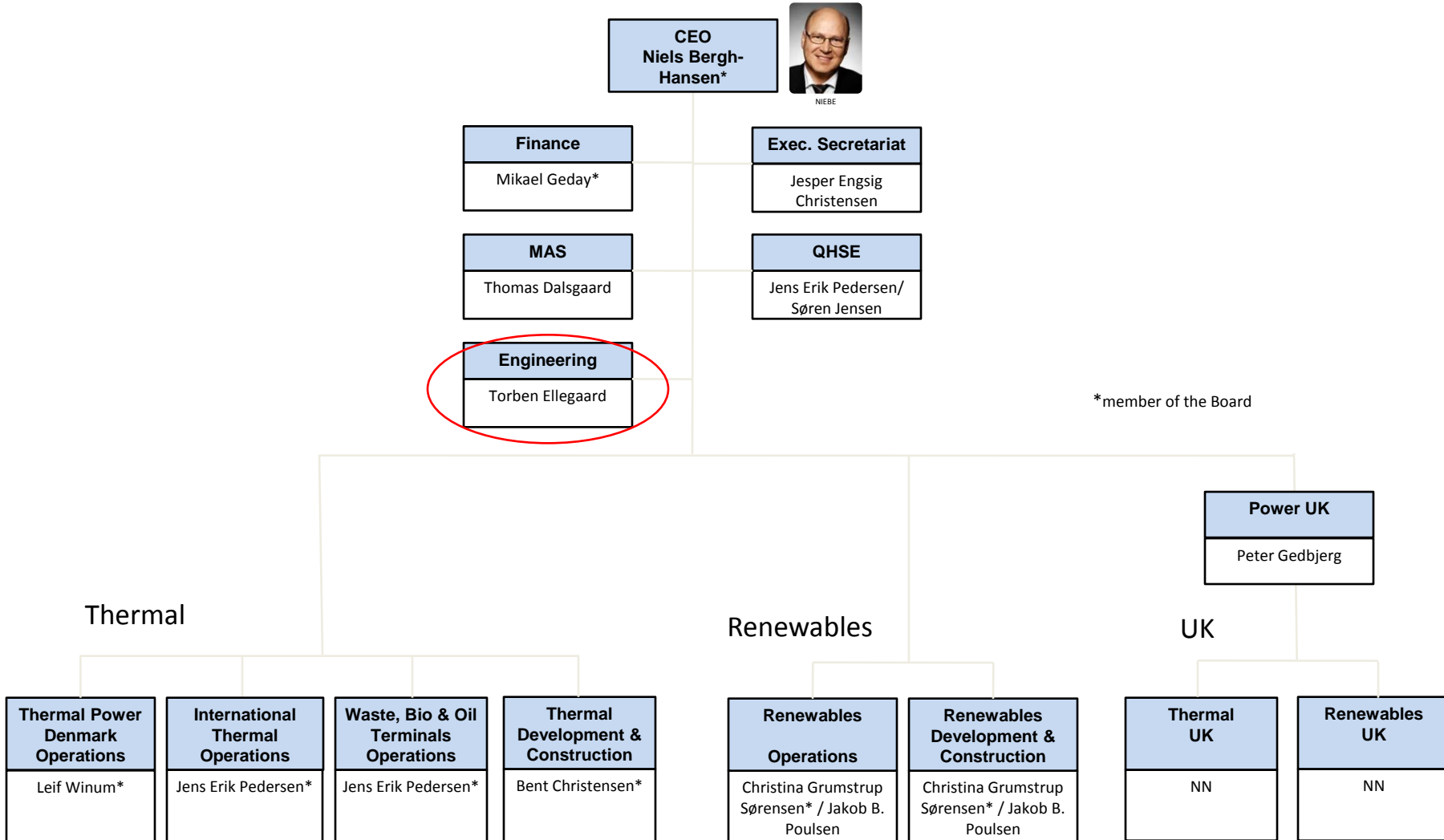
- DONG Energy is one of the leading energy groups in Europe
- We are headquartered in Denmark
- Our business is based on procuring, producing, distributing and trading in energy and related products in Europe
- We have approximately 6,000 employees and generated just under 50 billion DKK (approximately 6.6 billion EUR) in revenue in 2009

Energy flows in DONG Energy's value chain (TWh)

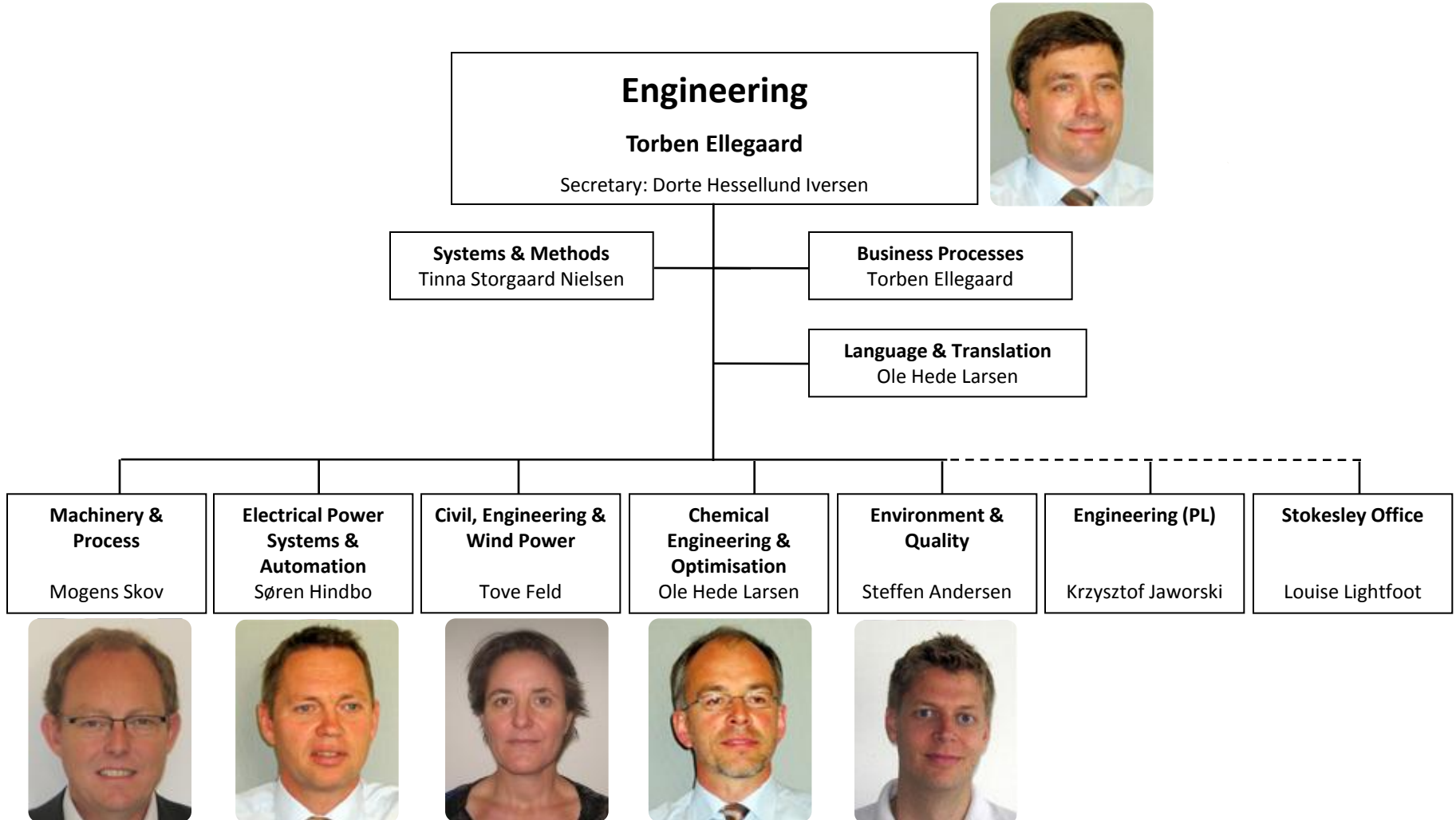


Note: All figures are stated in Terawatt-hours (TWh). Natural gas and oil have been converted from million boe to TWh using an aggregated conversion factor that does not take account of differing calorific values for the products from the various production fields.

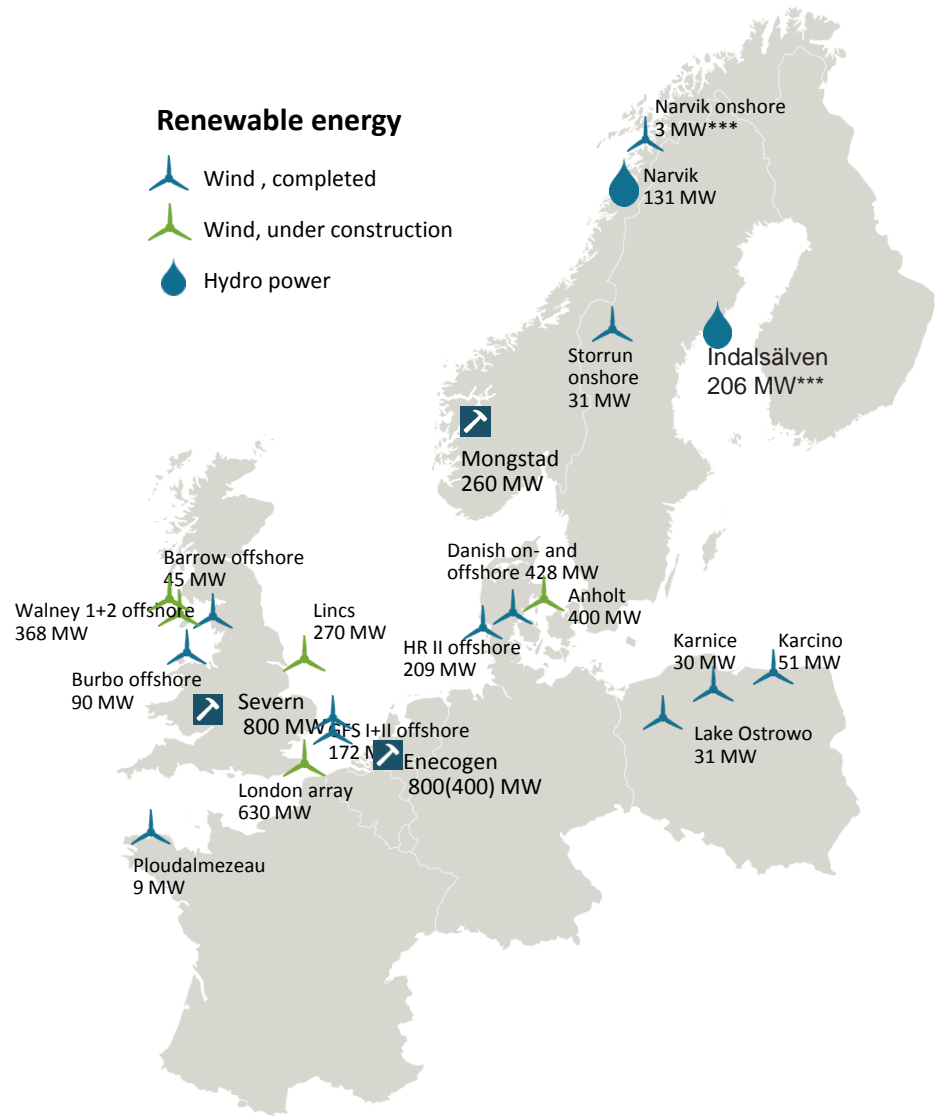
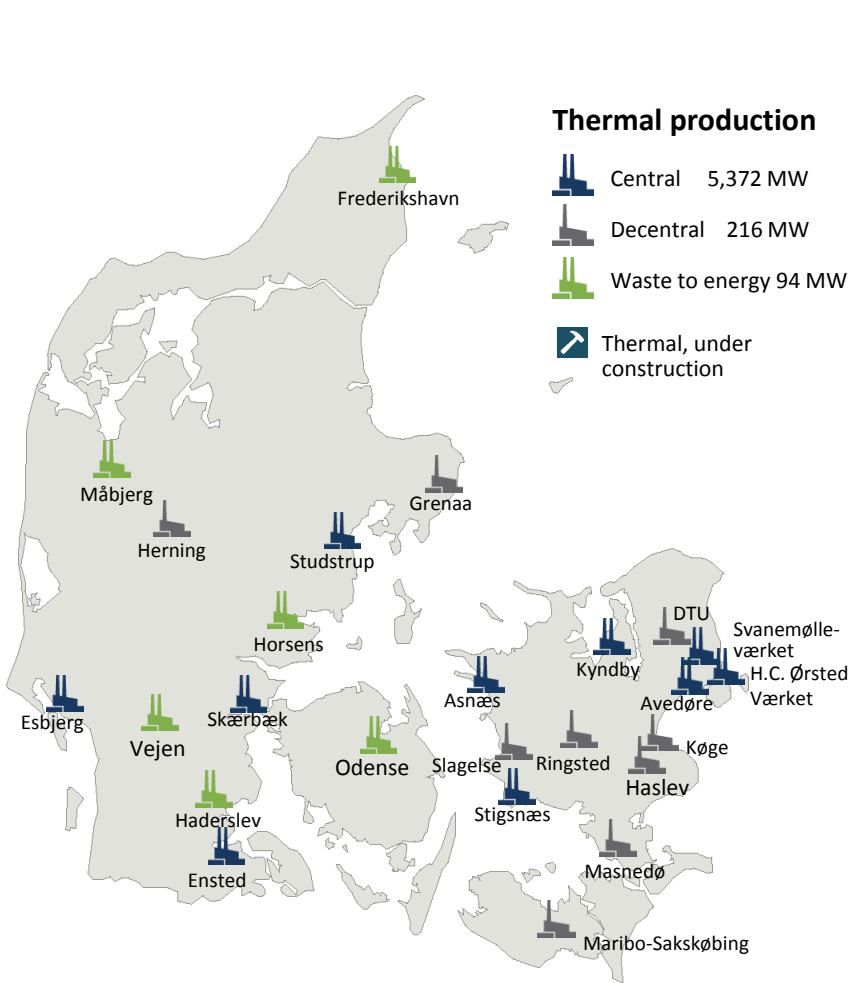
Power organisation



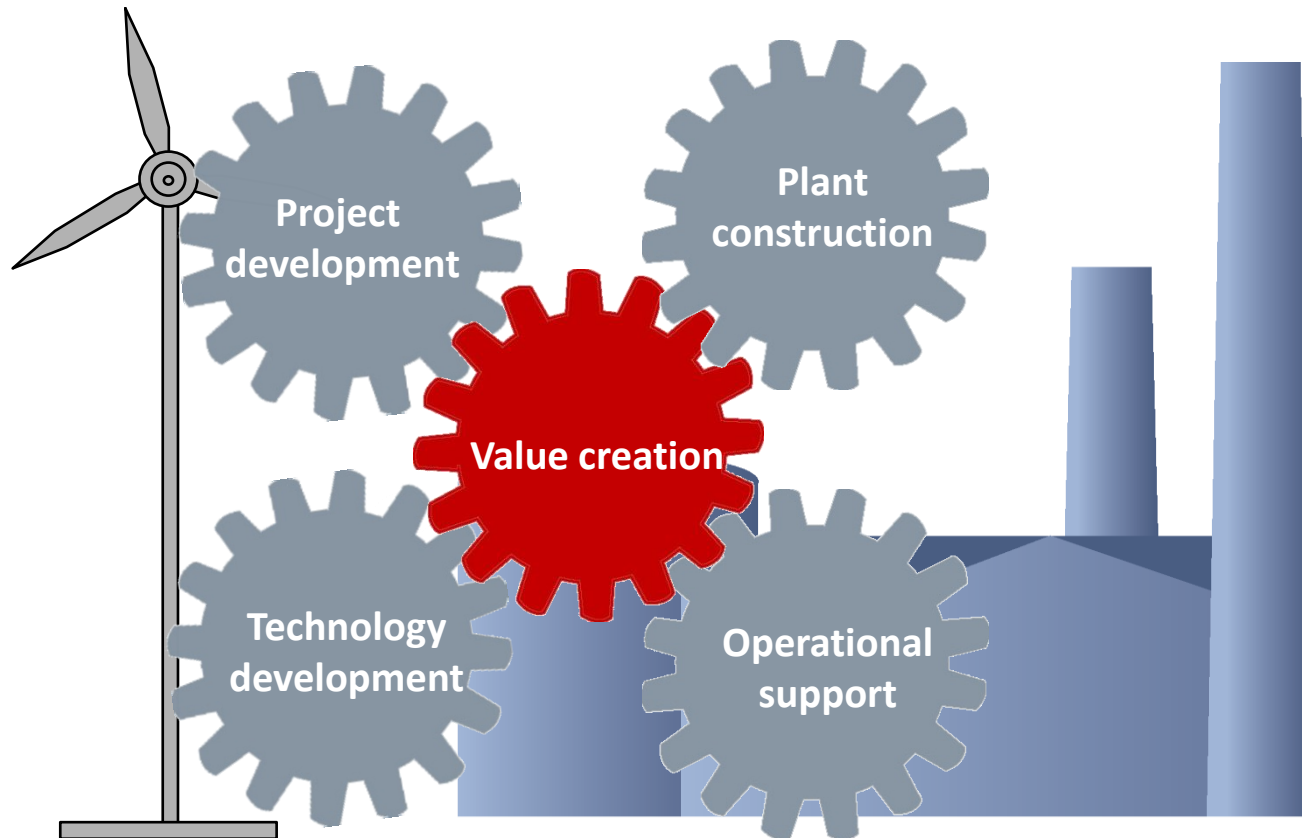
Organisation chart



Power's activities



Value creation



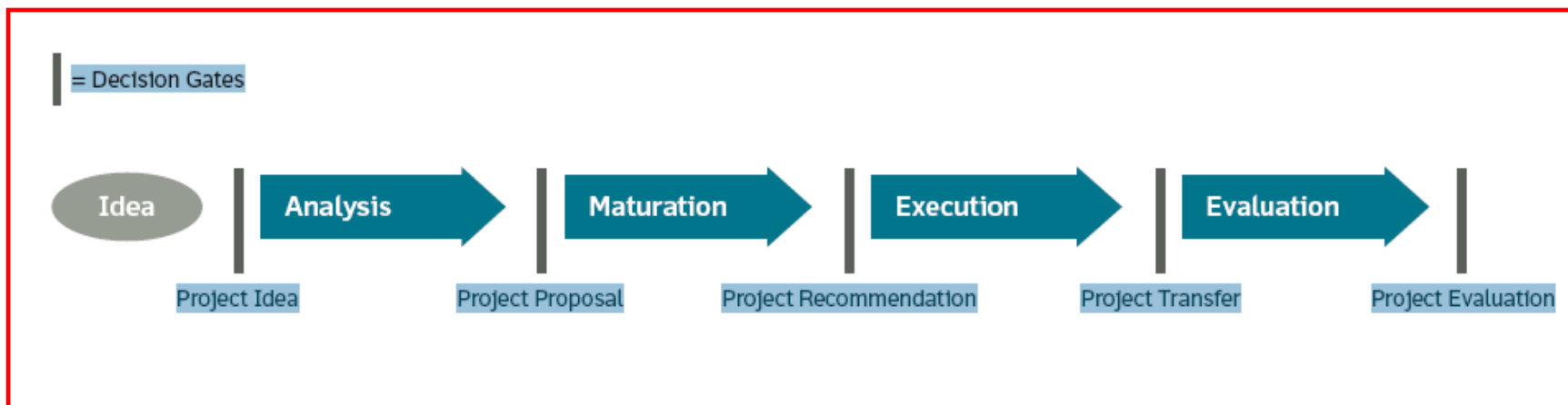
Engineering's main qualifications

- **Ability** to structure, handle and complete complex energy projects
- We have comprehensive **technical knowledge** on components and materials as well as concepts for power plants and wind turbines both onshore and offshore.
- Access to unlimited **experience** from DONG Energy's project portfolio as well as from experts world-wide.



Our project model

All projects are handled according to the stage-gate model, DONG Energy Power's Project Model.



Quality management

To ensure a uniform quality at the right level, all projects in DONG Energy Power follow our quality management system [PinQ](#).

PinQ is based on ISO 9001

PinQ is the “Best practice” from the project organisation

Regular audits



DONG Energy's Innovation Center supports the transition to a low carbon future

DONG Energy R&D strategy

ENERGY PRODUCTION



Offshore power generation

- Offshore wind
- Wave power
- Tidal power

ENERGY PRODUCTION



Biomass and waste conversion

- Bioethanol
- Waste handling
- Gasification

ENERGY CONSUMPTION



Flexible customer solutions

- Electric vehicles
- Local energy production
- Flexible integration

How may we help you

- Technical discussions
- Owners engineer
- Projects
- Troubleshooting
- Online reporting
- Risk analyses